

# Governance

## Why we do it

**The governance of local councils is the responsibility of the Mayor and Councillors. Their role is complex as it involves representation of the community that elects them and stewardship of a large corporation. To further complicate the role, the Mayor and Councillors are responsible for implementing the provision of the laws that allow public participation in decision-making.**

## What we do

The Governance Activity supports the elected members in these roles and ensures that the purposes of the Local Government Act 2002 are met and the principles in that Act are applied. Councils are required to ensure that:

- ▶ governance arrangements are effective, open and transparent
- ▶ responsibility for decision-making for regulatory and non-regulatory matters is kept separate
- ▶ they are good employers
- ▶ the relationship between elected members and management is effective.

How this all occurs is set out in Council's Local Governance Statement.

The civic events and activities that are supported includes:

- ▶ Mayor and Councillors' salaries and meeting fees (determined by the Remuneration Authority)
- ▶ catering for Council meetings, consultation and civic events
- ▶ attendance at the Local Government Conference and Zone 2 LGNZ meetings
- ▶ membership of Local Government NZ
- ▶ governance-related consultancy and legal fees.

- ▶ the representation review
- ▶ publication of Council information tabloid Town and Country Matters
- ▶ district-wide consultation
- ▶ advertising/publicity
- ▶ furnishings in the Council Chamber and display cases
- ▶ LAPP disaster contributions
- ▶ Sister Cities work
- ▶ community surveys
- ▶ Māori liaison office services.

## Community outcomes

This activity is where all the community outcomes come together. The purpose of the Council is to promote the social, economic, environmental and cultural wellbeing of communities now and in the future.

This activity therefore contributes to all of the community outcomes:



Vibrant  
Tairāwhiti



Safe  
Tairāwhiti



Healthy  
Tairāwhiti



Prosperous  
Tairāwhiti



Empowered  
Tairāwhiti



Skilled and Educated  
Tairāwhiti



Connected  
Tairāwhiti



Environmentally Sustainable Tairāwhiti

## Where we are now

Civic events, fulfilling governance obligations as well as the services provided by the Māori Liaison Office are historic and expected by the community. There are no plans to alter these services although the Representation Review does provide the opportunity to change the election method and form of representation.

## Where we want to be

The Council wants to continue to provide transparency in terms of recording the cost and effectiveness of providing civic events, supporting the civic duties and services provided by the Māori Liaison office. There is also a new measure that reflects the level of demand and response concerning Māori issues.

A new strategy and vision has recently been developed which sets out the Council's aspirations for the community and understanding of its needs. We want to live up to the expectations that the strategy creates and achieve the vision for the district.

## How we plan to get there

The Governance activity will continue to use a mix of annual reports, internal and community surveys to review and report on its effectiveness.

We plan to be leaders in community consultation, involvement in decision-making and in the quality of services delivered.

## Significant negative effects

There are no significant negative effects from this activity.

## Summary of Forecasted Financial Performance for the 10 Years 2010 to 2019

	2010 \$000	2011 \$000	2012 \$000	2013 \$000	2014 \$000	2015 \$000	2016 \$000	2017 \$000	2018 \$000	2019 \$000
<b>GOVERNANCE</b>										
<b>OPERATIONS</b>										
<b>Operating Revenue</b>										
Activity revenue	-11	-11	-12	-12	-12	-12	-13	-13	-13	-14
Grants and subsidies	0	0	0	0	0	0	0	0	0	0
Other revenue	0	0	0	0	0	0	0	0	0	0
<b>Total operating revenue</b>	<b>-11</b>	<b>-11</b>	<b>-12</b>	<b>-12</b>	<b>-12</b>	<b>-12</b>	<b>-13</b>	<b>-13</b>	<b>-13</b>	<b>-14</b>
<b>Operating Expenditure</b>										
Depreciation	3	3	3	3	3	3	3	3	3	3
Interest	0	0	0	0	0	0	0	0	0	0
Operating costs	1,801	1,878	2,058	1,985	2,029	2,200	2,129	2,186	2,364	2,305
<b>Total Operating Expenditure</b>	<b>1,804</b>	<b>1,881</b>	<b>2,061</b>	<b>1,988</b>	<b>2,032</b>	<b>2,203</b>	<b>2,132</b>	<b>2,189</b>	<b>2,367</b>	<b>2,308</b>
<b>Net Internal Charges/Recoveries</b>	<b>1,093</b>	<b>1,132</b>	<b>1,170</b>	<b>1,224</b>	<b>1,259</b>	<b>1,289</b>	<b>1,342</b>	<b>1,395</b>	<b>1,487</b>	<b>1,557</b>
<b>Net Cost of Service</b>	<b>2,886</b>	<b>3,002</b>	<b>3,219</b>	<b>3,200</b>	<b>3,279</b>	<b>3,480</b>	<b>3,461</b>	<b>3,571</b>	<b>3,841</b>	<b>3,851</b>
<b>Funded by:</b>										
Rates income	-2,886	-3,002	-3,290	-3,271	-3,386	-3,623	-3,604	-3,714	-3,877	-3,851
Transfers to/from reserves	0	0	0	0	0	0	0	0	0	0
Depreciation not funded	0	0	0	0	0	0	0	0	0	0
(Increase)/decrease in deficits carried forward	0	0	71	71	107	143	143	143	36	0
<b>Total Operations Funding</b>	<b>-2,886</b>	<b>-3,002</b>	<b>-3,219</b>	<b>-3,200</b>	<b>-3,279</b>	<b>-3,480</b>	<b>-3,461</b>	<b>-3,571</b>	<b>-3,841</b>	<b>-3,851</b>
<b>CAPITAL</b>										
<b>Capital Outgoings</b>										
<b>Total Asset Purchases</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Loan repayments	0	0	0	0	0	0	0	0	0	0
<b>Total Capital Outgoings</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Funded by:</b>										
Rates income	0	0	0	0	0	0	0	0	0	0
Development contribution income	0	0	0	0	0	0	0	0	0	0
Transfers to/from development contribution reserve	0	0	0	0	0	0	0	0	0	0
Capital grants and donations	0	0	0	0	0	0	0	0	0	0
Other capital revenue	0	0	0	0	0	0	0	0	0	0
Loan funding	0	0	0	0	0	0	0	0	0	0
Transfer from depreciation reserve	0	0	0	0	0	0	0	0	0	0
Transfer to/from other reserves	0	0	0	0	0	0	0	0	0	0
<b>Total Capital Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## GOVERNANCE

Levels of Service Statement	Performance Measure		Current Performance	Targets				Mechanism to Achieve Target
	Customer	Technical		Yr 1 2009-10	Yr 2 2010-11	Yr 3 2011-12	Yr 4-10 2012-18	
<b>LOS (1) - Community Benefits</b> To promote community spirit and participation.	Percentage of residents who are very/fairly satisfied with how rates are spent on services and facilities provided by Council.		68% (June 2008)	68%	Not Measured	68%	Year 4 - N/M Year 5-10 68%	
	Percentage of residents who are very/fairly satisfied with the way Council involves the public in the decisions it makes.		56% (June 2008)	56%	Not Measured	56%	Year 4 - N/M Year 5 - 10 56%	
	Percentage of residents who rate the performance of the Mayor and Councillors as very good/fairly good.		59% (June 2008)	59%	Not Measured	59%	Year 4 - N/M Year 5 - 10 59%	
	Percentage of residents who can name three or more Councillors correctly.		43% (June 2008)	43%	Not Measured	43%	Year 4 - N/M Year 5 - 10 43%	
	Annual Plan adopted by 30 June each year.		Achieved (2008)	Achieved	Achieved	Achieved	Achieved	
<b>LOS (2) - Community Benefits</b> Assisting Council in building strong relationships with the Māori community by providing advice on matters that impact on Tangata Whenua.	Percentage of Councillors who rate the Māori Liaison Office as very/fairly good.		70% (2008)	70%	75%	75%	80%	Councillor buy-in strategy.
	Number of Māori forums delivered to Council staff.		2 (2008)	2	3	3	4	