



# ***Wainui Beach Management***

**Inaugural Key Stakeholder Forum Meeting**

17 September 2012

DOCS\_n265124



# Purpose

To determine:

- Terms of Reference
  - Key Stakeholder Forum (KSF)
  - Working Group (WG)
- Decision processes
- WBMP Key Tasks & Scope
- Initial Working Group brief
- Working Group membership
- Communication Plan
- KSF Meeting Schedule



# Agenda

1. Welcome
2. Apologies
3. Introduction
4. KSF Terms of Reference
5. Draft WG Terms of Reference
6. KSF Decision Processes
7. WBMP Key Tasks & Scope
8. Initial Brief to WG
9. WG Membership
10. Communication Plan
11. KSF Meeting Schedule
12. Wrap Up

Agenda & process

Brief Update

Project Overview



# Meeting Process

Brief presentation → discussion → decision

Some items as full forum e.g.

- Already worked through on 22 August
- Documents provided in advance

Other items work through in smaller groups first



# 22 August Meeting Feedback

- Opening up specialist expertise presentation to broader stakeholders
- Consensus decisions to be defined
- Balance between consistent KSF membership to keep momentum & being flexible – Initially open membership then restrict to members only
- WG Honorarium? No – only statutory committees
- Mechanism for contribution by those not able to commit to KSF membership



# Contribution to KSF by Others

- All registered persons to receive KSF agenda
- Feedback on agenda can be contributed to KSF through relevant 'representative' or Chair
- Propose KSF agenda items to Chair



# WBMP Purpose

## Sustainability

To develop a sustainable strategy that identifies the preferred management of coastal hazards affecting Wainui Beach

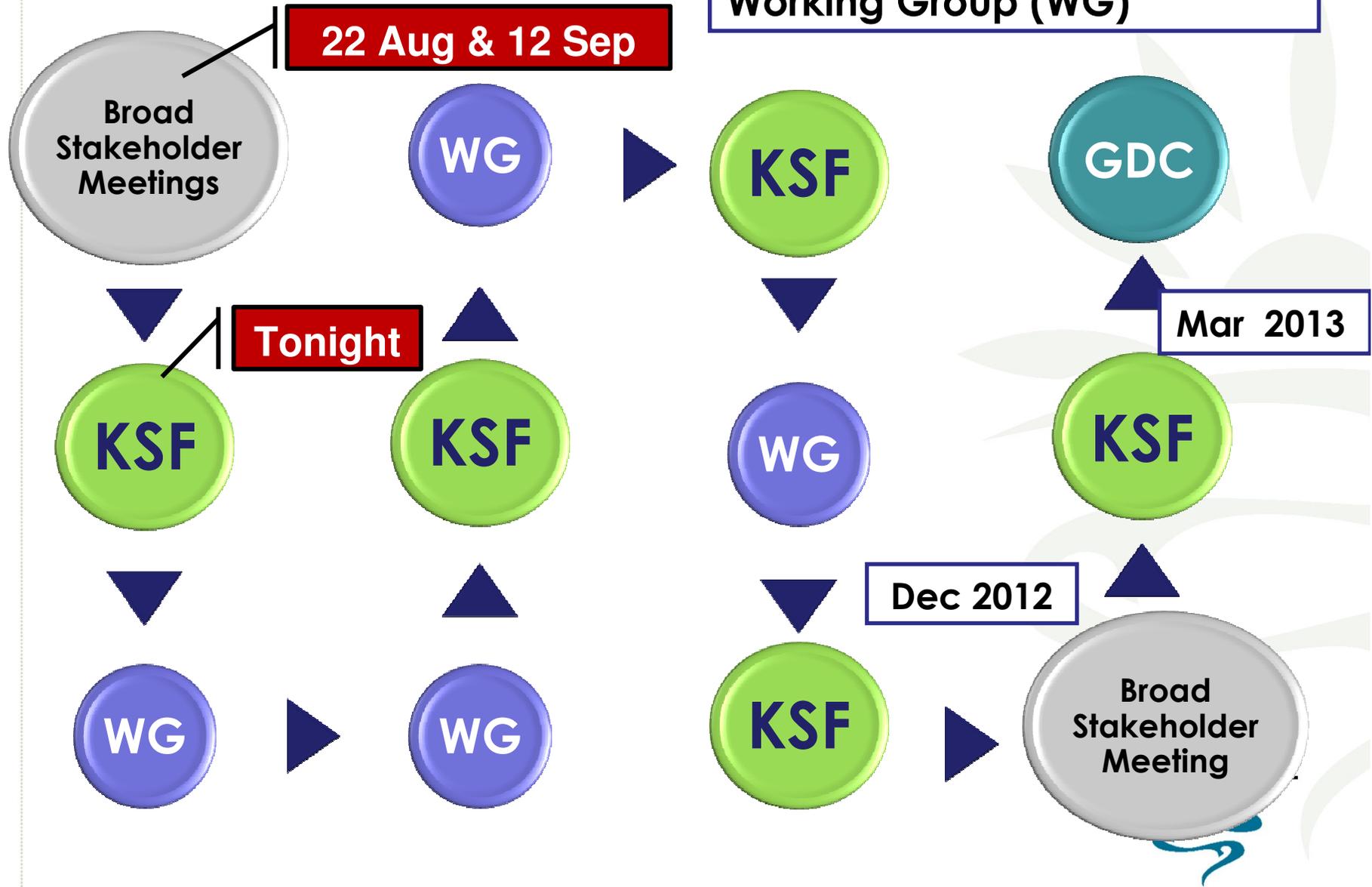
## Broader Context

We will be taking into consideration the wider economic, environmental, social, recreational and cultural context

## Broad Acceptance

Our goal is to achieve a WBMS that has broad acceptance amongst the community because it will provide a framework for future development and decisions related to Wainui Beach

# WBMP Process

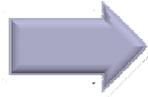


# Council Process & Timeline

**April/May  
2013**

**Council  
Meeting**

- **Considers recommendations**
- **Council decision re amendments to WBMS**



**May/June  
2013**

**Council**

- **Communicates Council decision to all stakeholders**



# Key Stakeholder Forum

## KEY FUNCTIONS:

1. Make recommendations to GDC
2. Establish & guide WG including: Agree work plan; Review reports & recommendations; provide feedback
3. Conduit to stakeholder constituencies

## FORUM MEMBERS NEED:

- Commitment to fairness & transparency
- Willingness to think together
- Commitment to keeping informed
- To be available (80% meetings)

Representative from  
each key  
stakeholder  
Other stakeholders

Works to achieving  
consensus decisions

WBMP Key  
Stakeholder  
Forum

Chaired by GDC  
Councillor Brian  
Wilson

Meets @ key  
milestones  
About each 4 – 6  
weeks

# Working Group

**MEMBERS NEED:**  
Availability for meetings  
Accountability – tasks & timeframes  
Contribute key perspectives – complementary mix  
Length of Wainui Beach involvement  
Genuine commitment to build mutual understanding  
Commitment to achieving a consensus

Meetings up to 2-4 hrs  
every 1 – 3 wks

Chaired by GDC  
Review Manager Kevin  
Strongman

Specialist expertise as  
required

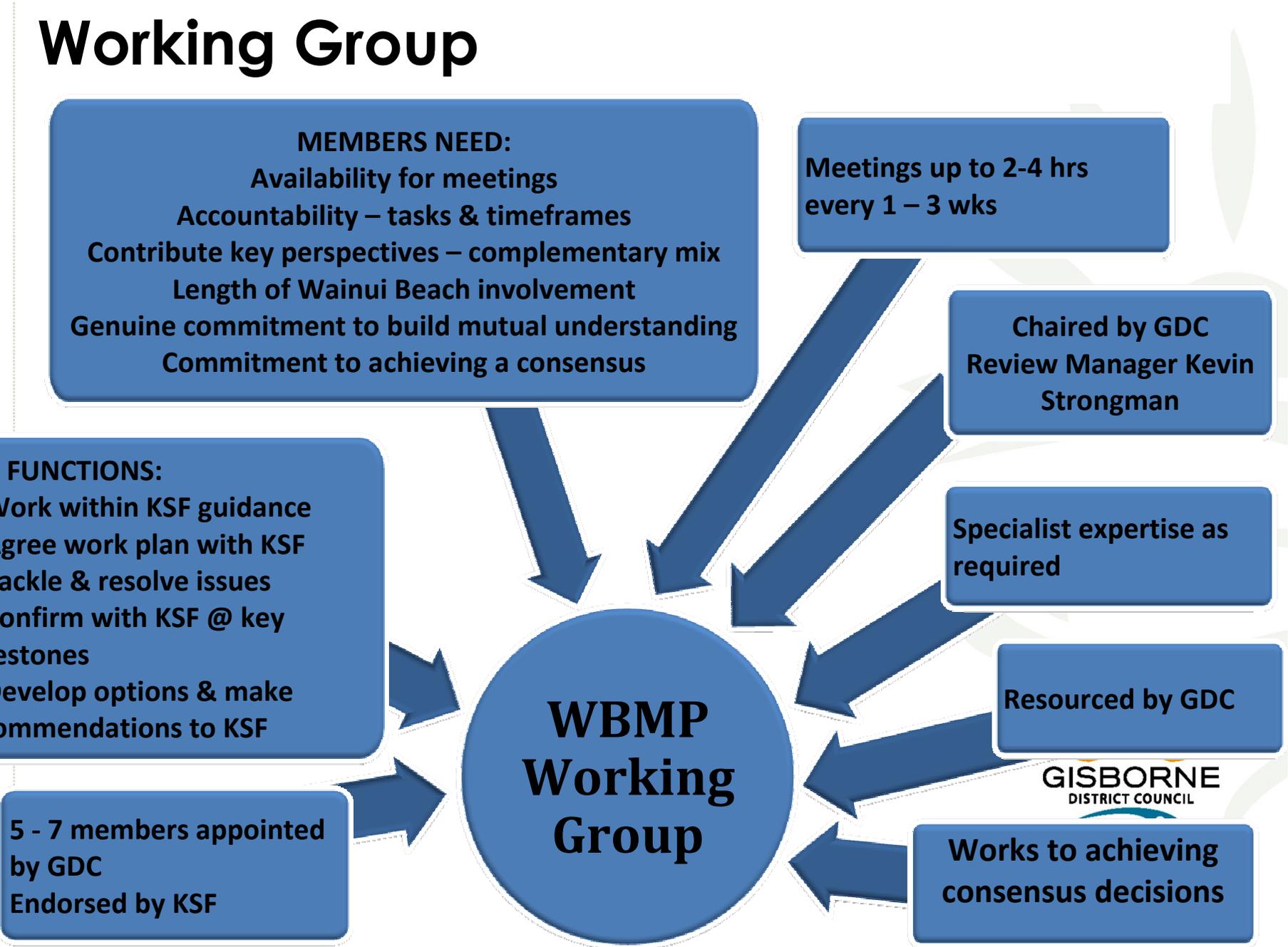
Resourced by GDC



Works to achieving  
consensus decisions

**KEY FUNCTIONS:**  
1. Work within KSF guidance  
2. Agree work plan with KSF  
3. Tackle & resolve issues  
4. Confirm with KSF @ key  
milestones  
4. Develop options & make  
recommendations to KSF

5 - 7 members appointed  
by GDC  
Endorsed by KSF



# Proposed Consensus Decision Process



# What is consensus?

- “Consensus generates a decision about which everyone says, ‘I can live with it’.” *Ingrid Bens*
- “It means arriving at a decision each member of the group can accept and support.” *Fred Niziol & Kathy Free*
- “Consensus is the process – a participatory process by which a group thinks and feels together, enroute to their decision.” *Sam Kaner*
- **Consensus is not unanimity – although some groups may have unanimity as part of their culture**



# Pros and Cons of Consensus Decision Making

## Pros

- Collaborative
- Participative
- Encourages commitment
- Fosters creativity

## Cons

- Quality decisions require good information and skill levels
- Risk of watered down solution compromise
- Takes time



# When is Consensus Decision Making Most Valuable?

Generally when:

- Stakeholder commitment to decision important
- A high level of conflict; wide variety of perspectives among stakeholders
- No single stakeholder has authority to make the decision



# 'Made in Heaven' Consensus Experiences

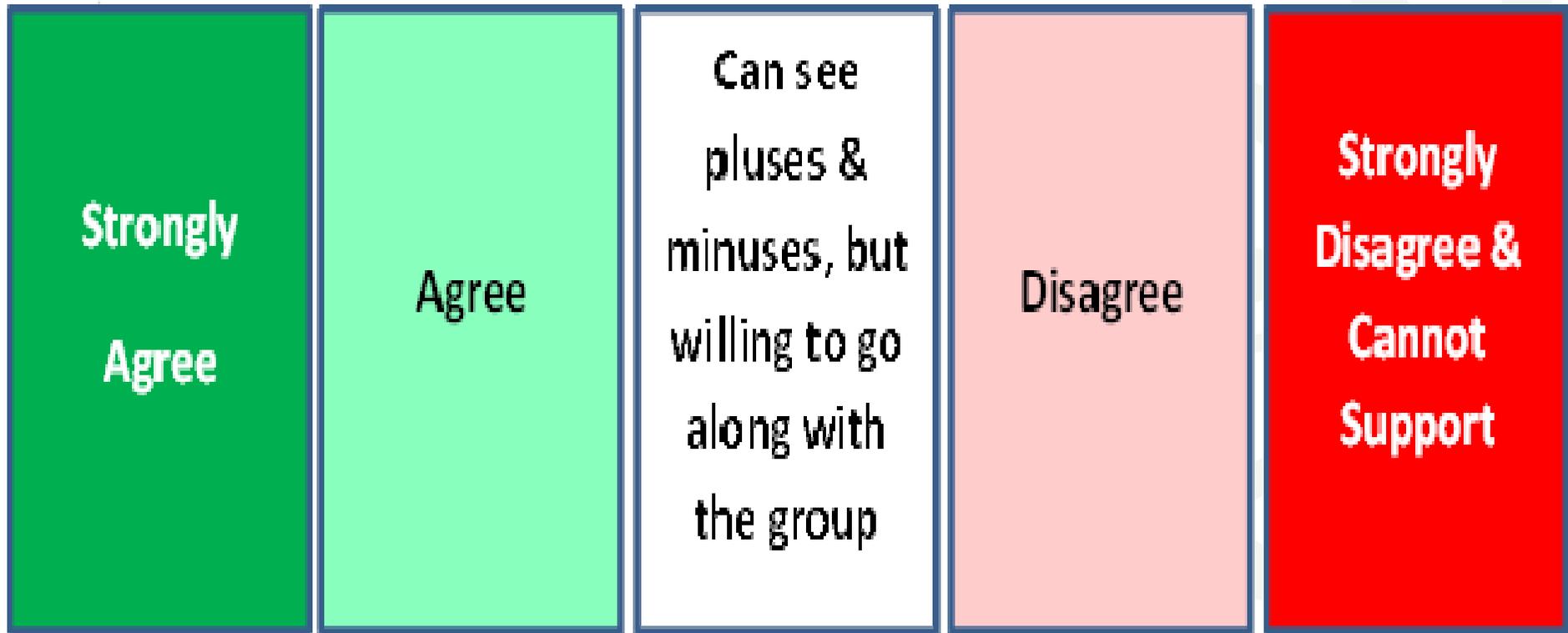
Sometimes consensus is readily achieved.

- Clarify key issues and interests
  - Brainstorm options
  - Analyse and develop potential ways forward
- ↓
- Totally mutually acceptable option emerges

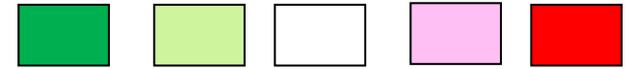


# Tools for Achieving Consensus

## *Gradients of Agreement (Kaner adapted)*



# Consensus Process



1. If everyone    consensus reached, can move ahead
2. If any   opportunity to explain to group & recommend changes  
Original proposer → change or not & why
3. Poll again  
If everyone     decision made, we move ahead  
(NB: If proposal changed → start again at 1)
4. If any  as per 2 above – at least once
5. In final review majority rules

# Benefits Consensus Process

- Encourages to listen carefully when is disagreement & twice if necessary
- Doesn't allow a solution to be watered down because a few disagree
- Although may be 1 or 2 who don't like final decision, ensures everyone heard & heard well



# Proposed Consensus Process

- Questions of Clarification?
- I propose that we adopt this consensus decision process for the KSF & Working Group
- Use your cards to indicate your level of support



# WBMP Initial Key Tasks

## 1. Understand:

- how beach works
- existing documentation/information available
- existing infrastructure along the beach
- existing planning controls, policies & strategies
- varying issues/values of all stakeholders
- other impacts on coastal erosion
- effect of remaining with status quo

